



## Exam strategies and simulations to prepare for the PMP® Exam

PMI Germany Chapter - Study Group  
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PMP® EXAM 

### PRÜFUNGSSTRATEGIEN UND SIMULATION

Wir schauen in dieser Session auf die unterschiedlichen Prüfungsfragen, die in der PMP Prüfung vorkommen und zeigen Wege auf, wie ihr euch am besten auf die Prüfung vorbereitet und durch die Prüfung kommt

- Arten von Prüfungsfragen in der neuen PMP-Prüfung (ab 9. Juli 2026) mit Beispielen
- Verteilung der Themengebiete in der Prüfung
- Strategien zur Prüfungsvorbereitung – vom Lernen zum richtigen Beantworten der Fragen
- Auswahl der geeigneten Sprache für die Prüfung
- Nutzung von Tools zur Prüfungssimulation und zum Üben von Testfragen
- Wie komme ich am besten durch die 240 Minuten der Prüfung

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## PS CONSULTING INTERNATIONAL



- Specialized in Project Management Consulting and Training
- Established in the market since 1997
- 25 experienced consultants working worldwide
- Authorized Training Partner (ATP) of the Project Management Institute PMI®

## OUR MISSION: MAKING YOUR PROJECTS A SUCCESS

- Your projects will be executed in a professional, reliable and efficient manner
- Establish the same PM standards in your organization on a global basis



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## PATRICK SCHMID

Managing Director PS Consulting, PMP, Dipl.-Ing.



### Project management consulting

- Introduction and optimization of project management processes in many industries and companies
- Consulting of managing directors and division heads in strategic project management
- Coaching of project managers and project teams
- Developing needs profiles and continuing education plans

### Project Management Training

- PM methods from the basics to special topics to PMP® certification
- Soft skills in project management (e.g. leadership, teamwork, conflict management and negotiation)
- International and intercultural project management
- Seminars for sponsors, CEOs and managers



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## PMP® EXAM

- **PMP® Exam is done in a Pearson VUE Test Center or “Online proctored”**
  - Many different test center locations in Germany
  - Or from your office or at home - strictly monitored by an external proctor. (clean desk, clean computer, no interruption, no disturbance)
  - Reserve a time-slot after you have got your “Eligibility Letter” from PMI
- **Test with 180 Questions within 230 minutes plus 2 optional 10-minutes breaks**
  - Min. 68%-70% must be correct (best guess).
  - Result available within 48hours after the test.
  - You are not allowed to review or change questions you worked on after a break!
  - If failed: Re-examination for an extra fee. Max. 3 attempts within one year.

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## PMP® EXAM

- **Relevant Examination Knowledge – after 9<sup>th</sup> July 2026**
  - Tasks, knowledge and skills as described in the 2026 PMP® Exam Content Outline (ECO)
  - PMI Authorized PMP® Exam Preparation Course
  - PMBOK® Guide 8th edition
  - Agile Practice Guide
  - General Management Skills (Leadership, Teamwork, Communication)
  - Best practices and application of knowledge and skills in real life projects



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## DISTRIBUTION OF QUESTIONS

Performance Domain	Until 8 <sup>th</sup> July 2026		As of 9 <sup>th</sup> July 2026	
	Questions	% Questions	Questions	% Questions
People	76	42 %	60	33 %
Processes	90	50 %	74	41 %
Business	14	8 %	46	26 %
<b>Total</b>	<b>180</b>	<b>100 %</b>	<b>180</b>	<b>100 %</b>

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## PM TASKS: DOMAIN I – PEOPLE (ALL ITEMS)

1. Develop a common vision
2. Manage conflicts
3. Lead the project team
4. Engage stakeholders
5. Align stakeholder expectations
6. Manage stakeholder expectations
7. Help ensure knowledge transfer
8. Plan and manage communication



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## PM TASKS: DOMAIN I – PEOPLE (EXAMPLE)

### 1. Develop a common vision

- Help ensure a shared vision with key stakeholders.
- Promote the shared vision
- Keep the vision current.
- Break down situations to identify the root cause of a misunderstanding of the vision.

### 2. Manage conflicts

- Identify conflict sources.
- Analyze the context for the conflict.
- Implement an agreed-on resolution strategy.
- Communicate conflict management principles with the team and external stakeholders.
- Establish an environment that fosters adherence to common ground rules.
- Manage and rectify ground rule violations.

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## PM TASKS: DOMAIN II – PROCESS (ALL ITEMS)

1. Develop an integrated project management plan and plan delivery
2. Develop and manage project scope
3. Help ensure value-based delivery
4. Plan and manage resources
5. Plan and manage procurement
6. Plan and manage finance
7. Plan and optimize quality of products/deliverables
8. Plan and manage schedule
9. Evaluate project status
10. Manage project closure



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## PM TASKS: DOMAIN III – BUSINESS ENVIRONMENT (ALL ITEMS)

1. Define and establish project governance
2. Plan and manage project compliance
3. Manage and control changes
4. Remove impediments and manage issues
5. Plan and manage risk
6. Continuous improvement
7. Support organizational change
8. Evaluate external business environment changes



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## TYPE OF TEST QUESTIONS

- The learning topics come directly from the PMP® exam content outline (ECO)
- The ECO is the basis for the PMP® exam
- The PMP® exam tests knowledge of processes, methods and tools as well as the application of this knowledge in certain situations
  - Situational questions: “What would be the BEST to do?” (or FIRST, LAST, LEAST, MOST LIKELY)
  - Questions with multiple correct answers
  - Questions, where you have to combine different elements



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### SUCCESS CRITERIA TO PASS THE PMP EXAM AT THE 1<sup>ST</sup> TRY

- **Get a good understanding of the subject**
  - Attend the PMP® preparation course
  - Take your own notes during the course and preparation
  - Use the time between 1<sup>st</sup> and 2<sup>nd</sup> module to deepen the subjects
- **Practice Example Questions**
  - Use the Online Test Tool – it’s the fastest way
  - Use other sources for questions, if you wish
  - If you have 70-75% or more correct answers, you are well prepared for the exam
- **Don’t wait for a better time** or less project work
  - NOW is the right and best time for the exam
  - Schedule the exam and go for it!
  - Get an agreement with a colleague or partner and fix a date

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### MULTI-MODAL QUESTIONS

Match each risk response strategy with an appropriate risk response.

(Drag the correct risk response to the yellow destination. Note all risk responses will not be used.)



Risk Response		Strategy
A Buy insurance	Scheduling paint job after the rain season	Avoid
B Escalate to project sponsor	Buy insurance	Transfer
C Escalate to HR director	Arrange alternative power source	Mitigate
D Scheduling paint job after the rain season	Tolerating a natural disaster	Accept
E Tolerating a natural disaster		
F Arrange alternative power source		

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### MULTI-MODAL QUESTIONS

Match each value with its associated Agile manifesto preference.

(Drag the correct value to the yellow destination. Note all values will not be used.)

Preferred Value		Valued Over
A <span style="border: 1px solid black; padding: 2px;">Project cost</span>	Individuals and interactions	Processes and tools
B <span style="border: 1px solid black; padding: 2px;">Responding to change</span>	Working software	Comprehensive documentation
C <span style="border: 1px solid black; padding: 2px;">Code of conduct</span>	Customer collaboration	Contract negotiation
D <span style="border: 1px solid black; padding: 2px;">Individuals and interactions</span>	Responding to change	Following a plan
E <span style="border: 1px solid black; padding: 2px;">Customer collaboration</span>		
F <span style="border: 1px solid black; padding: 2px;">Working software</span>		

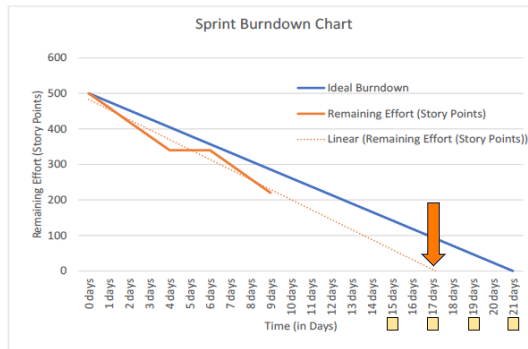
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### MULTI-MODAL QUESTIONS

You are leading a team developing an enterprise solution. Following is the burndown chart for your first 3-week sprint. You have planned a total of 500 story points to be delivered in the sprint. Halfway through the sprint, you have realized that the team has deviated from the ideal burndown rate.

Click the point in time where you think the project team is now expected to deliver the 500 points.



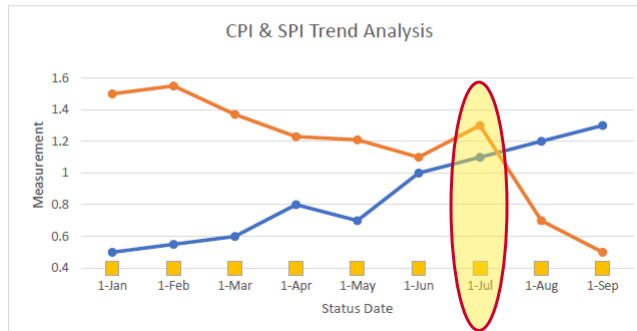
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## MULTI-MODAL QUESTIONS

Your project team calculates the project's SPI and CPI values at the start of each month. The following chart shows the results of the past several months.

Select the area that indicates a point in time when both the project's CPI and SPI values were most favorable.



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## FILL-IN-THE-GAP QUESTIONS

Agile teams use \_\_\_ to discuss only their daily progress; these events are not used to discuss how the overall project management processes can be improved. The discussion on potential improvements happens during \_\_\_.

(Enter choices in the given blank spaces. Note not all choices will be used.)

- A. Sprint planning sessions
- B. Stand-ups**
- C. Backlog grooming sessions
- D. Retrospectives**

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## AGILE – HYBRID QUESTIONS

Several items remain in the Kanban blocked column despite the team's efforts to address them. The retrospective reveals that all the impediments can be traced back to a particular department head. Previously, the project manager has tried to educate this stakeholder, but they still show resistance.



What should the project manager do next?

- a) Ask the department head for budgetary compensation proportional to the delays incurred due to lack of cooperation.
- b) Use stakeholder analysis to identify an aligned senior stakeholder to influence the department head.**
- c) Ask the team members to find other stakeholders who can help work around the department head's barriers.
- d) Set up an information radiator, ranking stakeholders according to their active support of the project goals.

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## AGILE – HYBRID QUESTIONS

A hybrid municipal waste management project combines many brief administrative tasks with small-scale public works. An agile track makes good progress on key objectives, but small tasks are accumulating in the backlog. Most tasks can be done in one day but are dependent on unpredictable triggering events.



Which approach would be most effective to clear out these minor tasks faster?

- a) Combine multiple minor tasks to make story sizes consistent with key objectives.
- b) Reprioritize the backlog to favor the smallest stories and reassign them daily.
- c) Reprioritize the backlog on a daily basis so that recent triggers boost story priority.
- d) Integrate the small tasks to either the Definition of Done or acceptance criteria.**

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### AGILE – HYBRID QUESTIONS

The marketing director is displeased that the agile innovation team is producing too many novelty products with too little business value.

Which two approaches should the project manager take to correct the team's approach? (Choose TWO).

- a) Work with the product owners to tighten value criteria in the Definition of Ready.
- b) Ask the team to take a training course on direct response marketing.
- c) Increase the story sizes to integrate more valuable features.
- d) Survey end users and integrate resulting value rank into the product backlog.
- e) Add a process so the marketing director can approve each story.

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### AGILE – HYBRID QUESTIONS

The agile team is composed of highly skilled product design engineers. Their reputation for quality and speed has earned them new duties in concept development for new products, but team output in this new role has fallen steeply compared to their design work.

Which two measures are most effective to improve team productivity in this case? (Choose TWO.)

- a) Plan a creativity spike in the next iteration.
- b) Seek creative thinkers to mentor the team.
- c) Prolong the iterations to adjust to new tasks.
- d) Hire more T-shaped profiles into the team.
- e) Boost motivation with a team building event.

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## PRACTICE WITH AN ONLINE TEST TOOL

- <https://psconsult.pmtraining.com/Private/pTestMenuStandard.aspx>

The screenshot shows a user interface for an online test tool. At the top, there is a navigation bar with 'Take a Test' highlighted. Below this, there are tabs for 'Standard Tests', 'Create a Test', 'Assigned to Me', 'In Progress', and 'My Results'. The 'Standard Tests' section lists three tests, each with a pencil icon, a description, a 'Complete' status, and a 'Take The Test' button.

Test Name	Description	Status	Action
Focus Area Test: Agile Foundation	This Focus Area Test specifically targets Agile foundational concepts covered in the PMP exam. 30 Total Questions, 36 Minutes Allowed	Complete	Take The Test
Focus Area Test: Code of Ethics and Professional Conduct	This practice test focuses specifically on your knowledge of Professional and Social Responsibility, applied across all domains. 30 Total Questions, 36 Minutes Allowed	Complete	Take The Test
PMP Mock Exam Lite 1	This is a cumulative PMP Mock Exam which can be used as a benchmark for your PMP aptitude. This practice test includes questions from all areas of the PMBOK Guide, Agile Practice Guide - including all Performance Domains and ECO Domains. 50 Total Questions, 60 Minutes Allowed	Complete	Take The Test

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PMP® EXAM



## BI-LINGUAL TESTS WITH LANGUAGE AID

- Standard testing language is English if no other language is requested by candidate
- Requested language aid becomes the new standard language for the examination
- This means:
  - In the test system, you see the question and its answers in your local language
  - You can display the original English version by pressing the exhibit button
- You won't have enough time to read all questions in both languages.
  - So, focus on one language and use the other one only when you are not sure if you correctly understood the question
  - For most applicants it is better to focus on the English Version of the test, because the key PM terms are easier to remember in English. The translation of these terms may be more confusing.
  - In lengthy descriptions you may be faster and more precise if you look at the description in your own language



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## HINTS TO ANSWER QUESTIONS

- Always read the complete question and all 4-6 options
- Be careful to fully understand the little words, especially in the last sentence of the question
- Answer questions from PMI's perspective. If you are not sure on PMI's perspective, then use your own experience
- Questions where you have no clue: Eliminate definitely wrong answers
- Some options are true statements but NOT an answer to the question
- PMI typically asks for careful and qualified statements. It rarely uses NEVER, ALWAYS,...
- Some situations are repeated several times with different questions
- If you are not 100% sure about a question: Don't spend too much time.
  - Choose your best guess answer
  - Mark it for review
  - Highlight on the screen your thoughts and your alternative

